



Town of Rangely

RDA Packet

January 18, 2018 @ 7:30a.m.



Photo by Margaret Slauch

1 – Agenda



GUIDELINES FOR PUBLIC INPUT

Public Input is a vital and important portion of every meeting and will be permitted throughout the meeting, but according to the following guidelines:

- a. Public input is allowed during the Agenda identified **Public Input** and **Public Hearing** portion of the meeting.
 - i. If you would like to address the meeting during the appropriate times, please raise your hand and when called upon you will be asked to come to the podium. ***Announce your name*** so that your statements can be adequately captured in the meeting minutes.
 - ii. ***Please keep your comments to 3-5 minutes*** as others may want to participate throughout the meeting and to insure that the subject does not drift.
- b. Throughout the meeting agenda calls for public input will be made, generally pertaining to specific action items. Please follow the same format as above.
- c. At the conclusion of the meeting, if the meeting chair believes additional public comment is necessary, the floor will be open.

We hope that this guideline will improve the effectiveness and order of the Town's Public Meetings. It is the intent of your publicly elected officials to stay open to your feelings on a variety of issues.

Thank you, Rangely Mayor

AGENDA
RANGELY DEVELOPMENT AGENCY (RDA)
Town of Rangely Conference Room
*** January 18, 2018 @ 7:30 a.m. ***

Brad Casto, Chairman

Tim Webber – Vice Chair
Karen Reed
Konnie Billgren
Treasurer – Lisa Piering

Jason Krueger
Sarah Nielsen
Andrew Key

Ex-Officio

Rio Blanco County Commissioner – Jeff Rector
School District Representative – Joyce Key
Library District Board Representative – Sandy Payne
RJCD Board Representative – Ron Granger
Rio Blanco Water Conservancy Dist. – Tim Winkler
Rangely District Hospital – John Payne

- a) Call to Order
- b) Roll Call
- c) Approval of Minutes of November 16, 2017
- d) Changes to the Agenda
- e) Public Input
- f) Old Business
 - a. MRO - F&D International LLC activity - Tim Webber
 - b. Call Center Recruitment activity - Peter Brixius
 - c. Avionics Specialist activity – Ron Granger/Jason Kruger/David Boles
- g) New Business
 - a. Discussion and Action to approve the November 2017 Financials
 - b. Updates from Keely Winger regarding the Colorado Small Business Development Center (SBDC) – Updates on the Business Improvement Loan Project (Low Interest / Co-Signatory)
 - c. Reflect on the December 5th meeting discussion, emails to Brad Casto and next steps.
- h) Information
 - a. Better City Contract Extension 2018
 - b. Email of December 5th Bullet Points
 - c. Façade and Business Improvement Grant Recap
- i) Adjourn

3 – Minutes

MINUTES
RANGELY DEVELOPMENT AGENCY (RDA)
Town of Rangely Conference Room
*** November 16, 2017 @ 7:30 a.m. ***

Brad Casto, Chairman

Tim Webber – Vice Chair
Karen Reed
Konnie Billgren
Treasurer – Lisa Piering

Jason Krueger
Sarah Nielsen
Andrew Key

Ex-Officio

Rio Blanco County Commissioner – Jeff Rector
School District Representative – Joyce Key
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Rangely District Hospital – John Payne

1. Call to Order
2. Roll Call Brad Casto, Tim Webber, Jason Krueger, Karen Reed, Sarah Nielsen, Konnie Billgren, Andrew Key, Joyce Key, Sandy Payne, Ron Granger, Vince Wilczek, John Payne
3. Approval of Minutes of October 19, 2017 - Motion to approve the minutes of October 19, 2017 made by Konnie Billgren, seconded by Tim Webber, motion passed
4. Changes to the Agenda
5. Public Input
6. Old Business
7. New Business
 - a. Discussion with Todd Ficken and Alex from F&D International LLC – MRO Operator – Tim Webber introduced Todd and Alex from F&D International. Todd spoke to the RDA about the possibilities of bringing another sector of the flight program to Rangely. Todd said that they do a lot of vertical work, roads and bridges and the company has been around for quite a while. The other side of the company is ATP pilot license single engine multi instructor, on the weekends he instructs students to qualify them in this modality. The pilots that have come from CNCC, he has trained in a King air to spend 60 hours to bring them up to a larger plane. When he started working with Andy and Tim at the Fire Department, they saw a connection to CNCC. Todd is an entrepreneur and he is looking at investing in Rangely as pertaining to interest in the MRO and believes there is more opportunities than what Better Cities has projected. Todd is here to see if there is some belief with the RDA that Todd's thoughts could be something he would work towards and start a business development plan. He does believe that there would have to be a partnership for his idea's. There are some things on the airfield that would have to be improved. He knows that the flight school at CNCC is definitely a positive. Some of

his reactions to the Better Cities report is that part 145 facility would be of value. Most of the western United States would be drawn to it. He believes that would be very attractive to pilots. If the program is competitive people would fly here. He does not believe that a 152 and 172 would not be of value here. He believes that people in all of the western United States would come here. He thinks that a paint shop would be of great value here. He has been in aviation for over 25 years so he knows if a program that is of value would be very interesting. A wrapping shop would be something that would be attractive as well. Avionics would also be an interesting program. Todd's interest is that there are some really great opportunities that would make Rangely attractive. He believes that the community would have great opportunity's, the outdoor recreation, the housing costs are low and these things should be leveraged. An example of a 2000 sq. ft house would cost over 800,000, if you had attractive housing here there is interest in living in a smaller area. He believes you can attract mechanically inclined individuals here. He would like to see if there is an interest in this group. Ron Granger said that CNCC is always looking for ways to expand their flight program does he see their Flight program becoming part of Todd's vision of how to expand this market. Todd said that having An MRO here next to the college would be very attractive to CNCC creating new programs. He said that some of the Rangely students that have come to him have gone more to the management side rather than becoming pilots so possibly that is also something that CNCC could offer. Ron said that they are working with Metro State College a chance to work in actual planes rather than simulators, he believes that CNCC has some great potential. Todd said that maybe CNCC could work with Metro and they want to be certified in multi that could be another avenue to move towards. Peter asked if he sees these specialties that he has discussed being under the same roof. Todd said that yes he believes that those types of services will appeal to individuals and small business owners, if we are able to offer all of these things in one stop they will come. What Todd needs help with is what will the pilots do while they are waiting for the plane to be serviced. Ron said that many airports offer car rentals so that the pilots can then go and explore the area. Todd said that he thinks that would be very attractive, get a crew car here that can transport them to town or to go exploring. Ron said that if we have pilots that come in, CNCC might be willing to use these pilots and give them opportunities to teach or speak to the students while they are here. CNCC could offer some avenues for how they spend their time. Ron is asking Jason now about how we use this information to move forward. Brad has a couple of comments and is excited about Todd's ideas and we need someone that wants to take a risk on us. Brad said that painting is becoming obsolete, he wonders if we should even look at that or if we should just look at a wrapping facility rather than even getting into painting. Todd said yes that is a consideration because wrapping is also less weight which is everything in flying. Jeff Rector said that he see's that as something they should consider as well. Todd said he is also exploring this movement to wrapping, there is something that would definitely be of value. Sandy said you have mentioned the runway she asked if the county owns the airport. Jeff said that yes there are some projects that the county would move forward on if the traffic were to increase. Jason said that the FAA has a plan to move forward with some expansion. Jeff said that the expansion on the east side may not happen right away but on the west side would be where it would move. Brad asked what could we do with what we have right now? Todd said that initially he see's that there is some room for additional hangers, from a pilots point is that the runway is great. If we are looking at attracting a larger market we need an instrument approach which would be a selling point. John Payne asked what is the market for an MRO. Todd said that would be part of the swat analysis, there is a lot of paperwork involved in getting a part 145, he would

suggest getting a more attractive part to attract the largest market. If we can provide the same level and cost of service as the closest MRO we need to see if we can validate that before we move forward with this type of project. John Payne doesn't see why this type of service isn't being offered in other areas if it is so attractive. Jeff Rector said that pilots and plane owners have a different point of view if they are comfortable with you they will use you over and over. You cannot just pull over any place to come to Rangely to get their plane fixed, you have to earn your merit with these owners. John Payne said that he could see the program not working if we don't have the capital to sustain the program until we can gain that trust. Todd said that is why we need partnerships to keep this type of program viable until that happens. Kelby said that back to the question why Rangely, the thing that really seems attractive to Rangely is that we have the flight program at CNCC, there are many people that have used the graduates from CNCC they would love to use those graduates for many other opportunities, so that is what he felt there was an advantage because of CNCC's reputation. Ron said that one other advantage is that if we can offer these programs we will build that reputation especially if they have gone through the program. There are many past students that love the area and will possibly give us an advantage. So Sandy asked if we need more air traffic will it be problematic. Todd said that he flies out of Longmont and he will do 25 take off and landings in a day. The airports surrounding Longmont make it very difficult because there are planes everywhere he does not see Rangely even with increased traffic would be problematic. He actually sees that as a good training, they need to be able to fly in traffic that is something they need to learn to manage. Brad asked about questions. Peter asked if Todd has thought about a timeline or how much investment he might consider. Todd said that if this of interest to the board he would love a timeline about when they want to move forward. Ron said that he would need Jason and Ray and talk about how they could move forward. Todd said that they had a large project in Oklahoma he had some problems with some of his instrumentation and found out that Covington engines is in this remote area of Oklahoma that had all sorts of parts there, so when Todd was getting prepared to talk with this group he said that was something that he was interested in. Tim said he was hoping that Todd would have this done today. Tim believes that the maintenance part of this idea would be a great starting point and would be startable even before or if CNCC was on board initially or later in the process. Tim said we have so many other avenues to consider so he would love to see this move forward, Konnie agrees. Andrew Shaffer said that we have spent a lot of time and money to come up with some ideas, Andy said that we as a community need to come up with some type of plan. Todd said that possibly we need to move forward with some type of plan. Todd is willing to put in his time to start writing a business plan with the help of CNCC, Tim and Andy. He believes he would be more of an exploratory plan. Peter asked if the terminal is important to his plan. Todd said we need an FBO, you need a terminal and pilots lounge. He said that you need some type of customer service. He said that if you have great customer service they buy jet A service you need a facility that is adjacent to the runway that is comfortable and offers some basic services. Jason said that the flight competition at air force academy places in the national competition did great. Todd said that the pilots he has had experience with have always done well. Brad said he believes the group is very interested and any help that Todd needs please let us know. He would need 90 days. Brad thanked everyone. Andy Shaffer said who will be our contact. Brad said that Tim has been working with him so let's move forward that way.

- b. Discussion and Action to approve September 2017 Financials - Motion to approve the September 2017 Financials made by Karen Reed, seconded by Konnie Billgren, motion passed
- c. Update on the Façade and Business Development Grant Totals (*See Spreadsheet*).
- d. Update from Konnie Billgren/Katelin Cook on the Denver Co-Work Space Tour and Review. – Jeff said that he didn't know how this visit would go, the demographics in these work spaces from 20-75 years old. The models to create these are similar but the organization is really based on the area. So depending on who they need to draw are how they organize the space. The whole idea is to get people together so that you can interact with other people and create idea's. The first one that they went to is that we already do what they are creating. We are all disconnected rather than talk about great and bad idea's together. These workspaces are created from older homes. The next space was a warehouse, most were rented because of the price of the properties. The landlords were negotiating the rents. The open concepts in this area were great and the tenants were allowing their own decision making on how it is decorated. So when you first open you accept anyone into the space, these types of spaces are in small communities so they are very successful regardless of the population. So through attrition they work through who will stay there and who will go. The last one that they visited was for more outdoor stuff. So one of the operators moved to Denver to have a satellite office. They bought this building and started a co-working space. They didn't really know that they would create a co-working space, but because of their marketing background they really moved fast and created a great program. They then moved forward with a much more modern space with the help of the city of Brighton and created some cool space. Jeff said that because they built this space they found that most people don't want to move to area's that they don't have any ties so it is important to create that type of environment. The one factor that seemed universal is to create marketing within your community and find out what would be the draw for your community, even people that work from home in small communities need interaction with other people so that is the draw that many people need. Brad asked if they have daily, monthly and yearly rates. Jeff said that many did four days so for example you could work one day a month, he thought it was interesting it was on the honor system. Jeff said that he believes you really need to visit them. Peter asked how do you get this off of the ground in a community. Jeff said he would put DUCO's office in a shared space if we get one going. Jeff said he was interested in why these people are doing this type of operation, he said they would like to see co-working spaces in other communities because it makes other co-working spaces more successful because if you have experienced it once you really are more apt to use one in another community. Konnie said that if the work space isn't a fit they would actually recommend another one so that they could make it work. Andy Key said that the other thing that is attractive is that these other workspace operators are willing to help us. Katelin said that Startup Colorado is a good contact to use and help us make this type of program to work with and help us. Katelin said that the next steps are getting community input and marketing to our community of how to move this forward. Konnie thinks that we will probably have different models combined to make our workspace what is attractive to our community. Brad agrees that they are many people that need spaces, Konnie would like to see this space downtown, this is part of attracting people in Rangely. Jeff said that what he heard from the operators is that we don't need the most expensive place. Ron said that CNCC has many desks that they don't have a place for, Konnie said that if we can get Utilities donated or in Kind there are ways to get these spaces done. Konnie said that the spaces in the houses used many materials that were not expensive. SBDC should

possibly manage this co-working space. Each of these spaces have a champion for that space. Andy Key said that fire district bought the lot out front. The fire districts mill hasn't raised in many years and they want to get a new building. If money is going to be put into something possibly we could use the old building and use the new building could also be used for a co-working space so that might be something to consider. Jeff said that we cannot put the cart before the horse. Sandy's question is the cost must be reasonable, so what is the range of rents. Jeff said that you can rent a desk four days a month to 50, if you want other amenities you will pay more as the amenities go up. Sandy asked if part of the success is the volume of people who participate, Jeff said the numbers make a difference but it isn't about volume. It is more about creating an environment that is creative and is a space that is attractive to the people you need to market for in your area. If anyone is interested in being involved in this project please get with Katelin Cook.

- e. Discussion about the agenda for the strategy session on December 5, 2017 – Peter reviewed the topics to be discussed including what we compiled from the forum. We need to look at our budget's and take care of that, we will probably look at a room at CNCC it will be from 6-9, Kim Bullen will be facilitating. She is now our new DOLA Regional Representative.

8. Information

- a. Todd Ficken F&D International LLC Company Information
- b. Co-Work Space Information

9. Adjourn

6 – Old Business
7- New Business

TOWN OF RANGELY
REVENUES WITH COMPARISON TO BUDGET
FOR THE 11 MONTHS ENDING NOVEMBER 30, 2017

ECONOMIC DEVELOPMENT FUND/RDA

		<u>PERIOD ACTUAL</u>	<u>YTD ACTUAL</u>	<u>BUDGET</u>	<u>UNEARNED</u>	<u>PCNT</u>
	<u>REVENUES</u>					
73-30-100	HOUSING REVENUE	4,025.00	50,618.50	55,000	4,381.50	92.03
73-30-200	INTEREST EARNINGS CD	28.40	112.63	100	(12.63)	112.63
73-30-500	MISCELLANEOUS INCOME	70.04	20,748.73	26,000	5,251.27	79.80
		<u>4,123.44</u>	<u>71,479.86</u>	<u>81,100</u>	<u>9,620.14</u>	<u>88.14</u>
	TOTAL REVENUES					
		<u>4,123.44</u>	<u>71,479.86</u>	<u>81,100</u>	<u>9,620.14</u>	<u>88.14</u>
	TOTAL FUND REVENUE					
		<u>4,123.44</u>	<u>71,479.86</u>	<u>81,100</u>	<u>9,620.14</u>	<u>88.14</u>

TOWN OF RANGELY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 11 MONTHS ENDING NOVEMBER 30, 2017

ECONOMIC DEVELOPMENT FUND/RDA

	PERIOD ACTUAL	YTD ACTUAL	BUDGET	UNEXPENDED	PCNT
<u>EXPENDITURES</u>					
73-40-220 PROF/TECH SERVICES	2,336.61	21,470.38	26,000	4,529.62	82.58
73-40-250 HOUSING MANAGEMENT EXPENSE	3,799.50	43,938.30	45,000	1,061.70	97.64
73-40-260 HOUSING MAINT/REPAIRS	477.60	1,871.29	2,000	128.71	93.56
73-40-270 UTILITIES	20.64	206.40	200	(6.40)	103.20
73-40-300 MARKETING	281.70	1,556.70	1,500	(56.70)	103.78
73-40-301 GRANT EXPENSES	5,706.00	23,345.00	50,000	26,655.00	46.69
TOTAL OPERATING EXPENSES	12,622.05	92,388.07	124,700	32,311.93	74.09
<u>CAPITAL IMPROVEMENTS</u>					
73-40-700 CAPITAL OUTLAY	.00	.00	5,000	5,000.00	.00
TOTAL CAPITAL IMPROVEMENTS	.00	.00	5,000	5,000.00	.00
TOTAL EXPENDITURES	12,622.05	92,388.07	129,700	37,311.93	71.23
TOTAL FUND EXPENDITURES	12,622.05	92,388.07	129,700	37,311.93	71.23
NET REVENUE OVER EXPENDITURES	(8,498.61)	(20,908.21)	48,600-	(27,691.79)	(43.02)

8 – Information

RIO BLANCO COUNTY
CONTRACT MODIFICATION ORDER

No. 02-17

PROJECT NAME: Rio Blanco County Economic Development Strategy Implementation for the Rangely Area

CONTRACTOR: Better City, LLC

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The Rio Blanco County and Town of Rangely Agreement for Services is hereby modified to extend the original planned contract termination date with no additions to the Scope of Work or compensation. Pursuant to the Intergovernmental Agreement dated the 19th day of January, 2016 between the Board of County Commissioners of Rio Blanco County, Colorado and the Board of Trustees of the Town of Rangely (herein referred to as "Parties"), attached herewith as "Exhibit A", both parties agree to extend the contract termination date, originally agreed to in the Rio Blanco County and Town of Rangely Agreement for Services dated the 13th day of February, 2017 between the Parties and Better City, LLC, attached herewith as "Exhibit B".

SCOPE OF WORK:

No additions to the Scope of Work or compensation

ORIGINAL DATES

Contract Execution Date	Contract Termination Date
February 13, 2017	December 31, 2017

MODIFIED DATES

Contract Execution Date	New Contract Termination Date
February 13, 2017	July 31, 2018

Acceptance of this contract modification order by the contractor constitutes full and complete settlement of all time and money for all direct and indirect costs and impacts flowing out of the charges described above. Additional requests for time and money because of these changes will not be considered. This contract modification in no way alters any of the terms and conditions of the contract except as specifically provided herein.

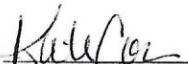
JUSTIFICATION


Economic development initiatives concerning Rangely are achieving success and project momentum. Additional time is necessary in order to finish the Scope of Work.

=====

The Original Contract Sum\$101,000.00
The Contract Sum was decreased by Change Order No. 01-17.....(\$21,500.00)
The Contract Sum including Change Order No. 01-17 and 02-17 is.....\$79,500.00

Recommended By:

 _____ Date 12/18/17
Katelin Cook
Economic Development Coordinator, Rio Blanco County

 _____ Date 1/10/18
Peter Brixius
Town Administrator, Town of Rangely

Rio Blanco County Economic Development Strategy
Implementation for the Rangely Area
Contract Modification No. 02-17

IN WITNESS WHEREOF, the parties have hereunto set their hands and seals this 18th day of December, 2017.



(Seal)

Attest:

By: Burt M Campbell

Clerk to the Board

Contract Form Reviewed by:
Rio Blanco County Attorney ☐

**BOARD OF COUNTY COMMISSIONERS OF
RIO BLANCO COUNTY, COLORADO**

By: [Signature]

Shawn J. Bolton, Chairman

By: _____

Jeff Rector, Commissioner

By: [Signature]

Si Woodruff, Commissioner

TOWN OF RANGELY

By: _____

Joe Neilsen, Mayor

CONSULTANT: BETTER CITY, LLC

By: _____

Title: _____

*Rio Blanco County Economic Development Strategy
Implementation for the Rangely Area
Contract Modification No. 02-17*

IN WITNESS WHEREOF, the parties have hereunto set their hands and seals this _____ day of December, 2017.

**BOARD OF COUNTY COMMISSIONERS OF
RIO BLANCO COUNTY, COLORADO**

(Seal)

Attest:

By: _____

Clerk to the Board

Contract Form Reviewed by:
Rio Blanco County Attorney ☐

By: _____
Shawn J. Bolton, Chairman

By: _____
Jeff Rector, Commissioner

By: _____
Si Woodruff, Commissioner

TOWN OF RANGELY

By: Ann Brady
Ann Brady, Mayor

CONSULTANT: BETTER CITY, LLC

By: Adam J. Hughes

Title: CEO

PAST ROAD BLOCKS to PROGRESS	FUTURE OBJECTIVES	RDA PROCEDURES
<ul style="list-style-type: none"> • Unity and Consensus on Priorities (Next 3-5 Years) <ul style="list-style-type: none"> ○ Current Projects (Road Blocks) <ul style="list-style-type: none"> ▪ Flight Program Expansion <ul style="list-style-type: none"> • Shortage of Resources • Difficulty recruiting instructors • Asian Commercial Pilot Shortage • Student Housing ▪ CMU/CNCC Flight Program ▪ Better Communication ▪ Improved Community Interest ▪ RDA lack of Consensus ▪ Government Role ▪ Competition w/Existing Businesses ▪ Make-up of the RDA 	<ul style="list-style-type: none"> • IDENTIFY PRIOTIES • FOCUS ON MOVING FORWARD • UNITY AND CONSENSUS 3-5 YEARS • DEVELOPING INTEREST IN BETTER CITY PROJECTS • DIRECTION OF THE RDA BOARD • MAKE A DECISION AND GO WITH IT • CLARITY OF GOALS <p>THINGS INHIBITING PROGRESS</p> <ul style="list-style-type: none"> • SET ASIDE PERSONAL BELIEFS FOR THE GREATER GOOD • CONSENSUS ON DIRECTION • DEVELOPING 10 ACHIEVABLE GOALS • IDENTIFY OBSTACLES 	<ul style="list-style-type: none"> • ROLES AND RESPONSIBILITIES • COMMUNICATIONS • ROLE OF RDA VS TOWN • ACTIONS: <ol style="list-style-type: none"> 1. ENGAGE URA ATTORNEY ABOUT CURRENT RDA STRUCTURE 2. DISSOLVE RDA - Discussion (1.5 YEARS POSSIBLE TO COMPLETE)
CURRENT PROJECTS	MARKETING THE COMMUNITY	FUTURE PROJECTS
<p>2017</p> <ul style="list-style-type: none"> • Community Facilitation Event - Complete • MRO Recruitment - • Call Center • Community Marketing Video – Complete <p>2018</p> <ul style="list-style-type: none"> • MRO Projects <ul style="list-style-type: none"> ○ Avionics Specialist ○ F&D International • Call Center • Community Informational Meeting Topics <ul style="list-style-type: none"> ○ Marketing the community ○ Grocery Store/CO-OP ○ Cultivation – Hemp/Marijuana ○ Co-Working (Retail/Office) • Main Street Improvements • Brew - Pub 	<ul style="list-style-type: none"> • LEAD: Chamber of Commerce • Partner: Rio Blanco County • INFO: <ul style="list-style-type: none"> ○ Governor’s Blueprint 2.0 ○ Use of the Marketing Plan (Atlas) ○ Funding (Meeker & Rangely) ○ Timeline: Ongoing – September 2018 	<p>GROCERY STORE/CO-OP</p> <ul style="list-style-type: none"> • Partner – Moonlake Electric • Co-Bank Presentation • Timeline 2nd Quarter 2018 <p>Co-Working Space</p> <ul style="list-style-type: none"> • Lead: RBC • Partners: Rangely and RCOC • Business Workshops • Timeline 1st Quarter 2018 <p>Brew Pub</p> <ul style="list-style-type: none"> • Lead: Possibly the RCOC • Partner: Colo Craft Brewers Assoc • Info: Feasibility • Timeline: 3 Years - 2020 <p>Main Street Program</p> <ul style="list-style-type: none"> • Lead – RCOC • Partners – TOR & RBC • Info: <ul style="list-style-type: none"> ○ Application for Candidate Program ○ Est. Working Group ○ CDOT Taking on some Design components for Bump Outs and Crosswalks ○ TOR & RBC ○ Timeline – Design Q1 – 2018 (Aggressive)

RDA BUSINESSSS IMPROVEMENT AND FAÇADE GRANT 2017							
			DATE	AMOUNT		PAYMENTS	
	NAME	TYPE	APPROVED	APPROVED		DATE	AMOUNT
	ELAINE URIE	FAÇADE (50/50)	5/11/2017	7,500.00		8/31/2017	7,500.00
	GIOVANNI'S	BUSINESS IMPROVEMENT (80/20)	7/13/2017	4,496.00		8/31/2017	3,680.13
	VICTOR & SHARI SAENZ	FAÇADE (50/50)	7/13/2017	6,040.00		10/13/2017	6,040.00
	EZ Auto Mech Elder/Zadra	FAÇADE (50/50)	7/13/2017	7,500.00		10/25/2017	7,500.00
				25,536.00			24,720.13

	Date	Journal	Reference	Description	Debit Amount	Credit Amount	Balance
				01/01/2017 (00/17) Balance	.00	.00	.00
				01/31/2017 (01/17) Period Totals ***	.00	.00	.00
				02/28/2017 (02/17) Period Totals ***	.00	.00	.00
				03/31/2017 (03/17) Period Totals ***	.00	.00	.00
				04/30/2017 (04/17) Period Totals ***	.00	.00	.00
				05/31/2017 (05/17) Period Totals ***	.00	.00	.00
				06/30/2017 (06/17) Period Totals ***	.00	.00	.00
				07/31/2017 (07/17) Period Totals ***	.00	.00	.00
	08/18/2017*	AP	190.0001	GIOVANNI'S ITALIAN GRILL	2,305.00	.00	2,305.00
	08/23/2017*	AP	191.0001	URIE, ELAINE	7,500.00	.00	9,805.00
				08/31/2017 (08/17) Period Totals ***	9,805.00	.00	9,805.00
	09/11/2017*	AP	104.0001	SAENZ, VICTOR & SHARI	3,207.00	.00	13,012.00
				09/30/2017 (09/17) Period Totals ***	3,207.00	.00	13,012.00
	10/12/2017*	AP	101.0001	SAENZ, VICTOR & SHARI	2,833.00	.00	15,845.00
	10/25/2017*	AP	214.0001	EZ AUTO MECHANICS	1,794.00	.00	17,639.00
				10/31/2017 (10/17) Period Totals ***	4,627.00	.00	17,639.00
	11/10/2017*	AP	132.0001	EZ AUTO MECHANICS	4,500.00	.00	22,139.00
	11/10/2017*	AP	133.0001	EZ AUTO MECHANICS	1,206.00	.00	23,345.00
				11/30/2017 (11/17) Period Totals ***	5,706.00	.00	23,345.00
	12/31/2017*	AP	434.0001	GIOVANNI'S ITALIAN GRILL	1,375.13	.00	24,720.13
				12/31/2017 (12/17) Period Totals ***	1,375.13	.00	24,720.13
				12/31/2017 (13/17) Period Totals ***	.00	.00	24,720.13
				12/31/2017 (14/17) Period Totals ***	.00	.00	24,720.13
				01/01/2018 (00/18) Period Totals ***	.00	.00	.00
				01/31/2018 (01/18) Period Totals ***	.00	.00	.00